

Assessment proposed by the supervisor:

Very Good

Assessment proposed by the reviewer:

Excellent

Course of the defence:

The student introduced his Master's thesis. In his presentation, the student presented the aims of his thesis, informed with solutions and results.

Supervisors dr. Koblasa informed the committee about his evaluation of the thesis, including its classification, also informed about the review of Ing. Formánek. Student fully answered the questions from the supervisor and the reviewer.

doc. Lepšík Explain value stream mapping used in your thesis. Can you explain the parameters of VSM? Student answered.

doc. Mašín - Explain the steps to do VSM in a real company. Student answered.

The committee evaluated the presentation of the thesis and students' answers during discussions and evaluated reviews of the supervisor and reviewer. The grade is according to supervisor's evaluation.

Examination board members:

prof. Ing. David Herák, Ph.D.

doc. Ing. Milan Edl, Ph.D.

doc. Ing. Petr Lepšík, Ph.D.

doc. Dr. Ing. Ivan Mašín

prof. Ing. Lubomír Pešík, CSc.

doc. Ing. Václav Vaněk, Ph.D.

Ing. Pavel Srb, Ph.D.

Assessment: **Very Good**

Date of defence: **June 20, 2023**

prof. Ing. David Herák, Ph.D.

committee chairman
