

ECONOMIC METHODS USED IN HEALTH TECHNOLOGY ASSESSMENT

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Introduction

Decision-making process about the development of new products is fundamental for the growth and prosperity of any company, particularly in the fast changing medical device market (Ivlev et al., 2015). Companies must innovate to be successful but this invariably carries some risk and uncertainty. In recent years, the issue of evaluation of investment effectiveness into medical devices has been intensively solved, both at national and international level (Heintz et al., 2016) due to the growing market with medical devices (Craig et al., 2014). Johal and Williams (2007) present three groups of decision making tools/techniques, which can help policy makers in the improvement of their early decisions on the development of a new product. These three groups of techniques consist of 1. strategic and financial valuation of projects (e.g., NPV, IRR, DCF), 2. weighting and scoring of products and product criteria (e.g., analytic hierarchy process (AHP) and conjoint analysis), 3. human decision-making (fuzzy logic, actuarial models, neural networks, technology road mapping and expert systems).

Currently, the most common and well-established method for the assessment of medical devices is health technology assessment (HTA). As Ciani et al. (2015) explain, HTA aims to provide policy makers with information on the clinical and economic value of health technologies (including pharmaceuticals, medical devices, clinical procedures, and organizational systems used in health care) in order to support their reimbursement or coverage decisions (Ivlev et al., 2014; Rosina et al., 2014; Rogalewicz, 2016). In fact, HTA plays the key role in informing reimbursement and pricing decisions and providing clinical guidance on the use of medical technologies across the world (Stephens, Handke, & Dshi, 2012; Rogalewicz, Bartak, & Kubatova, 2015).

One of the important methods of HTA is an economic evaluation which comprises a number of economic methods. The economic evaluation (EE) is a comparison of the costs and consequences of at least two choices (Drummond et al., 2005). With respect to new health technologies, EE compares the new health technology against the current standard-of-care treatment (Gavurova & Soltes, 2016; Gavurova & Vagasova, 2016). Sometimes, EE is called a cost-effectiveness analysis as it combines an analysis of costs and clinical effectiveness (EUPATI, 2017; Canadian Agency for Drugs and Technologies in Health, 2006; Rotter, Foerster, & Bridges, 2012).

The EE processes are well-established in HTA of pharmaceuticals but not that much in the development of medical devices (Craig et al., 2014). The problem is that complete standardization of economic evaluations cannot be performed since the methods should be flexible enough to be compatible with different problems in different contexts (Mathes et al., 2013; Soltes & Gavurova, 2015). In addition, as Rotter, Foerster, and Bridges (2012) argue, several different approaches can be potentially applied in decision modelling. Drummond, Griffin, and Tarricone (2009) in their study summarize the main reasons why assessments of devices differ from assessments of drugs, which are as follows:

- many devices are diagnostic; that is why the outcome cannot be separated from the treatment and, such devices have multiple applications;
- due to a short lifetime of devices, their frequent modifications, and the existence of “learning curves”, there is unlikely to be a substantial steady-state period, during which the device could be evaluated in an RCT;
- the effectiveness of a device depends both on the device itself and the way how

it is used (e.g., the skill and experience of a doctor);

- introduction of a new treatment comprising a device may have wider economic implications;
- equivalent clinical evidence may not be available for all products, making comparisons difficult;
- prices may change in the course of time since new products penetrate the market, or because of the ways, in which purchasing is held.

The purpose of this review focuses on the exploration of the economic methods, commonly used in the economic evaluation as part of health technology assessment for medical devices. On the basis of the selected original studies, the authors summarize the main economic methods used in the decision-making processes about the development of new medical devices and discuss their benefits and limitations.

1. Methods

The methods included a method of literature search in the acknowledged databases for economic evaluations as suggested by Thielen et al. (2016). Search method followed the PRISMA guidelines for conducting systematic reviews (Moher et al., 2009). To ensure optimal coverage, additional articles were found within the reference section of retrieved articles and through citation snowballing by undertaking wider searches by author name for those appearing as key publishers in the area.

The databases thus were Web of Science, MEDLINE, and Embase. The authors searched relevant studies for the following key words: economic methods AND health technology assessment, economic methods AND HTA, economic evaluation AND health technology assessment, economic evaluation AND HTA, economic methods AND medical device AND health technology assessment.

The search period started in 2000 when the studies on the research topic started to appear and ends in December of 2016. Most of the articles were found in MEDLINE (2,648), followed by Embase (1,060), and Web of Science (986). In the last one, an increase in the number of articles on the research topic was the most obvious.

Articles that met the inclusion criteria of the quality of research papers were

evaluated according to adequate description of the theoretical framework, background, and methodology (Mays & Pope, 2000).

For those papers that fulfilled the criteria for quality, data was extracted according to the following content: date published, study funding source, possible conflicts of interest, study objectives, target population, application of tool, site/setting, study focus, HTA tool proposed or approach used in the paper, description of tool or approach, stand alone or support tool, aspects of clinical effectiveness, costs, and contextual issues, addressed by tool or approach, all stakeholders involved, literature search incorporated, results of implementation, and focus on medical technology/intervention.

Although the number of articles on the research topic is growing, most of the studies focused on the economic evaluations of pharmaceuticals and treatment. The inclusion criteria were as follows: the study was included if it were written in English, if it was original research study, not a review, if it covered the designated period, i.e., 2000-2016, and if it concerned the research topic, i.e., economic methods used in HTA for medical devices. In this review, the product is a medical device and it refers to a class II device (e.g., blood pressure monitors, contact lenses, pregnancy test kits, single-use surgical instruments, catheters), a class III device (e.g., ventilators, cardiac monitors, hip implants, knee implants, lasers, chlamydia test kits, glucose meters), or a class IV device (e.g., defibrillators, pacemakers, coronary stents, HIV test kits, neurosurgical shunts) that requires product licensing for general marketing purposes. The original research articles or clinical studies, however, were considered only back to the years of 2014-2016 since several review studies on this topic had been made before or even in this period, e.g., (Cooper et al., 2013; Craig et al., 2014; Markewicz, van Til, & Ijzerman, 2014; Mathes et al., 2013; Pham et al., 2014; Rotter, Foerster, & Bridges, 2012; Stephens, Handke, & Dshi, 2012).

Thus, after the identification of the relevant studies on the basis of their key words and their titles, the duplicated studies were excluded. Afterwards, the abstracts were screened and, eventually, only 39 remained for the full-text analysis, out of which 11 studies were then used for a detailed analysis of the economic methods. The findings from the selected studies are discussed and compared in the part on Discussion.

2. Findings

The search retrieved 4,694 papers in total, out of which eleven fulfilled the inclusion criteria (PRISMA flowchart, Fig. 1). Data was extracted from the eleven papers published between 2000 and 2016.

Altogether 11 studies were identified according to the inclusion criteria described above. Nine studies were randomized controlled trials (Ashby et al., 2014; Downing et al., 2015; Harron et al., 2016; Lall et al., 2015; Murray et al., 2014; Rosenthal et al., 2015; Smulders et al., 2016; Walter et al., 2015), usually comparing clinical benefits and cost-effectiveness of the traditional device with a new developed one, one study was a prospective study (Dozet et al., 2016), using a cost-minimization analysis for societal impact reasons, and one was a survey (Heintz et al., 2016), conducted among 33 European countries, which are involved in the European

Network for Health Technology Assessment. The aim of this survey was to provide a general framework for economic evaluation at a European level. In the majority of the studies (9 studies) a cost-effectiveness was used. In some of these studies it was accompanied by a cost-utility analysis (3 studies), one study exclusively exploited the cost-utility analysis and one cost-minimization analysis. The studies are presented in alphabetical order of their first author. Consult Tab. 1 below.

3. Discussion

As the findings in Tab. 1 indicate, the most common economic method used in the economic evaluation of the medical device development is the cost-utility analysis (cf. Ashby et al., 2014; Downing et al., 2015; Heintz et al., 2016; Lall et al., 2015; Murray et al., 2014; Rosenthal et al., 2015; Smulders et al., 2016), followed by the cost-effectiveness analysis

Tab. 1: An overview of the studies focusing on the economic assessment of medical devices

Study	Medical device	Economic method(s) used
Ashby et al. (2014) Randomized controlled trial (RCT)	Compression hosiery compared versus compression bandaging	Cost-utility analysis
Downing et al. (2015) Cluster RCT	Non-pneumatic anti-shock garment first aid device	Cost-utility analysis
Dozet et al. (2016) Prospective study	Mobile radiography technology	Cost-minimization analysis
Featherstone et al. (2016) RCT	Carotid artery stenting versus carotid endarterectomy	Cost-effectiveness analysis
Harron et al. (2016) RCT	Impregnated central venous catheters versus standard central venous catheters	Cost-effectiveness analysis
Heintz et al. (2016) Survey study	Different types of devices	Cost-utility analysis, cost-effectiveness analysis, cost-minimization analysis, cost-consequence analysis
Lall et al. (2015) RCT	Conventional artificial ventilation versus high/frequency oscillatory ventilation	Cost-utility analysis
Murray et al. (2014) RCT	Knee prostheses	Cost-utility analysis
Rosenthal et al. (2015) RCT	Split-septum and single-use prefilled flushing devices versus 3-way stopcock	Cost-utility analysis
Smulders et al. (2016) RCT	Simultaneous bilateral cochlear implantation versus unilateral cochlear implantation	Cost-utility analysis
Walter et al. (2015) RCT	Metal stents versus plastic stents	Cost-effectiveness analysis

Source: own

(cf. Downing et al., 2015; Dozet et al., 2016; Heintz et al., 2016; Rosenthal et al., 2015), the cost-minimization analysis (cf. Dozet et al., 2016; Heintz et al., 2016), and the cost-consequence analysis (cf. Heintz et al., 2016). These findings are in compliance with other research studies on this topic such as Brockis et al. (2006) or Mathes et al. (2013).

The cost-utility analysis (CUA) is mostly preferred and widely accepted because it enables a comparison between different indications and types of health technology, especially in state-funded health care systems. Its outcomes are measured as health-related preferences, described as Quality Adjusted Life Years (QALYs) gained. CUA is used when interventions can influence the health related quality of life and the length of life (Canadian Agency for Drugs and Technologies in Health, 2006). In addition, CUA aims at a higher level of standardization because the same denomination is used for all types of health technology and the methods to determine it can be better standardized (Mathes et al., 2013). As the survey study (Heintz et al., 2016) reveals, most European countries use CUA as the main type of economic analysis. CUA is considered to be better at providing a more complete analysis of total benefits than the cost-benefit analysis, which aims at estimating the strengths and weaknesses of alternatives (Gavurova & Vagasova, 2016). However, CUA has certain limitations. As Penner (2017) states, it relies on estimates of QALYs (for further discussion of QALY in HTA Rogalewicz and Bartak (2017)) which may not be relevant for application in the CUA. Furthermore, there may be conflicting ideas about how to approach the assessment of human life and disability (Soltes & Gavurova, 2015). Another problem seems to be the absence of incorporating the patient's willingness to pay in decisions to finance new treatments (NICE, 2013).

The second mentioned and commonly used economic method is the cost-effectiveness analysis (CEA), which could be implemented as a secondary analysis when the use of an important patient outcome measure (other than a QALY gained) could be justified if there is evidence of a meaningful difference in such an outcome compared with alternatives 8. As Weintraub and Cohen (2009) claim, CEA is an approach that can be used to extend the understanding of efficacy data, which are

frequently retrieved from RCTs. If it is relevantly applied, in some cases it may be more beneficial than comparisons of cost alone, sometimes called cost-minimization studies, which implicitly suggest equivalence of efficacy. There are also limitations of CEA in terms of methodological difficulties such as measurement. CEA results can be only compared with the results of other technologies that are expressed in the same outcome measure. In addition, there might be ethical issues about the low acceptance of valuing health in monetary units in some societies (Mathes et al., 2013). Both CEA and CUA are expressed as an incremental cost-effectiveness ratio (ICER), i.e., the ratio of change in costs to the change in effects (What is the incremental cost-effectiveness ratio (ICER, 2017).

The third method implemented in the studies in Tab. 1 is the cost-minimization analysis (CMA). This method focuses on measuring and comparing the costs of different medical interventions. Thus, for example, the Scottish Medicines Consortium (SMC) recommend the use of CMA for therapeutically equivalent treatments established through non-inferiority studies; indirect comparisons showing statistically insignificant difference; or where cost-utility analysis shows extremely small quality-adjusted life year differences between treatments, however, the comparators must be appropriate and effectiveness must be comparable (Marshall et al., 2015). The principal limitations of this cost evaluation method are that it can only be used to compare treatments that provide the same benefits or effectiveness (identical outcomes, e.g., therapeutic effects); moreover, costs need to be determined accurately. In this way, a decision maker can choose the treatment with the lowest total cost. The assessment of costs is performed by identifying the study's perspective, all the resources used, and quantifying them into physical units (Dumas, 2013).

The last method mentioned in Tab. 1 is the cost-consequence analysis (CCA), which provides disaggregated costs and a range of outcomes such as intervention costs, hospital costs, clinical benefits, and adverse effects (Drummond et al., 2005). It can be beneficial for illustrating the impact of the intervention and it can be used as intermediate step for another type of evaluation. On the contrary, CCA is demanding for aggregating, weighing, and valuing the components on the user of the study

(Canadian Agency for Drugs and Technologies in Health, 2006).

Apart from the methods discussed in Tab. 1, other economic methods are sometimes used, for example, the cost-benefit analysis or the Headroom Method. The cost-benefit analysis (CBA) values costs and outcomes in monetary terms. In this method all direct and indirect costs of health care are included as well as economic valuations of the outcomes. However, only economic distinctions are made between the value to society or individuals of having particular health outcomes. That is why there are ethical issues connected with assigning monetary values to health outcomes (Sinkey & Odibo, 2016).

The Headroom Method is especially important in the early assessment of the medical device since it can reveal whether the device will be commercially viable in the healthcare market. This is usually done by estimating the maximum reimbursable price (MRP) for a new device idea, and comparing this reimbursement opportunity with a developer's expected costs (Chapman, Taylor, & Girling, 2013; Girling et al., 2015).

Overall, as this study and other research studies indicate, CUA and CEA are preferred methods in the economic evaluations. As Mathes et al. (2013) suggest the comparator should be usual care. They recommend discounting rates range from 1.5-5% for effects

Tab. 2: Comparison of methods – Part 1

	Aim of the method	Conditions for applying the analysis	Benefits	Limitations
CBA	Facilitate efficient allocation of social resources.	Costs and benefits are identified and judged from the perspective of the company.	It expresses the degree of benefit of the program, while quantifying the benefits of monetary indicators. It is possible to compare procedures with different types of outcomes.	Quantification is expressed in monetary units, these statements are inaccurate, plus ethical issues.
CEA	Compare the costs of varied medical procedures in relation to improving the patient's condition.	Costs are measured against the measure of the effect that is not expressed in monetary units. Natural and physical units are indicators of program implications.	Comparison of costs and outputs, quantification of outputs.	In most cases, it only takes into account the direct costs, suitable for comparison within a group.
CUA	Assess treatment practices that only extend the prolongation of human life to the cost of side effects.	It compares the cost of one variable. Consequences are measured in natural units.	It accumulates two aspects: 1) the length of life that is obtained through the treatment; 2) improving the quality of life.	The outputs are measured by the QALY method.
CMA	Find a treatment procedure whose costs are the lowest.	For identical results achieved by reciprocal treatment.	It is the simplest of the one-criterion cost-output methods.	Only to compare costs and not the outputs. Procedures must be of comparable effectiveness - the same outcomes.

Tab. 2: Comparison of methods – Part 2

ICER	Show how much more funds are needed to achieve additional therapeutic benefit.	It is the ratio of cost differences and efficiency.	Use for CEA.	None.
QALY	Determine which treatment will bring one year of life to the highest possible quality at the lowest possible price.	It assesses: 1) physical status and functions, 2) mental state and mental functions, 3) social ties, 4) economic status and occupation.	Simplicity, clarity for many actors: we get a single number that can be easily interpreted.	Various tools for measuring quality of life, which often provide conflicting results. Methodological problems of individual questionnaires and ways of their evaluation.

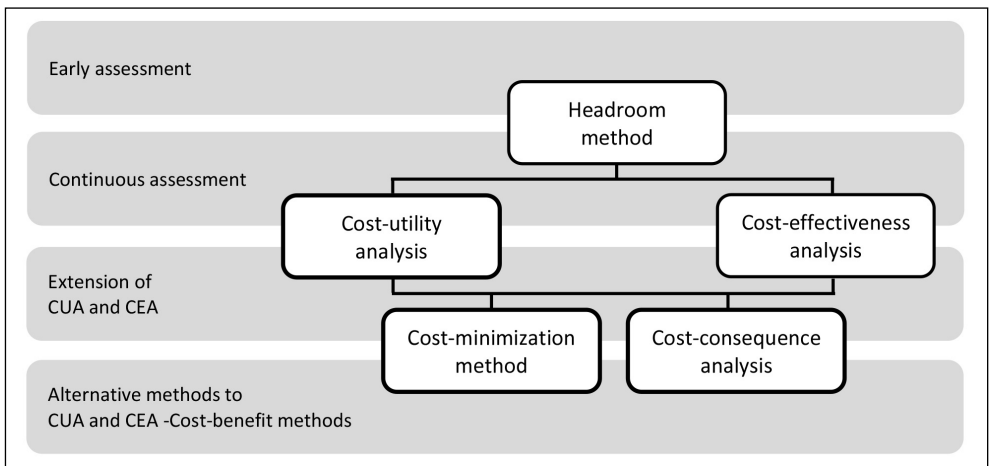
Source: own

and 3-5% for costs although it is desirable to use the same rate for costs and effects. In addition, the recently developed Headroom Method is recommended to be used in the early assessment of the medical device development since it uses broader estimates of potential by determining the maximum reimbursable price of the new device. In fact, it is tailored to the

early assessment needs of medical device (Mays & Pope, 2000), which is essential in the manufacturers' decision-making process and other potential stakeholders.

Fig. 1 below illustrates a possible hierarchical implementation model of the economic methods used in the economic evaluations of the medical device development.

Fig. 1: An overview of the recommended economic methods for the economic evaluations of the medical device development



Source: own

Conclusions

As the findings of this study show, there are several methods of economic evaluation whose selection depends on the research question, the condition of interest, and the availability of data on outcomes.

In comparison with the obtained results, the CEA, CMA, CUA, ICER and QALY methods are used in the Czech Republic for cost effectiveness evaluation.

A cost-effective procedure is then a procedure which, at comparable costs, brings about the same or higher therapeutic effect of extending life, improving the quality of life, or improving the essential measurable criterion of the disease in question. Or a tactical procedure which, with at least a comparable therapeutic effect, means lower overall costs for the health insurance system (Section 15 (8) of the Public Health Insurance Act).

As in other areas of health care (Maresova, Klimova, & Kuca, 2015; Maresova et al., 2015a,b; Maresova et al., 2016) there is an urgent need to conduct the early assessment of the medical device development in order to avoid negatively high costs and prevent a failure rate at each stage of the development process.

This study was supported by the research project The Czech Science Foundation (GACR) 2017 No. 17-03037S Investment evaluation of medical device development, run at the Faculty of Informatics and Management, University of Hradec Kralove, Czech Republic.

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ECONOMIC METHODS USED IN HEALTH TECHNOLOGY ASSESSMENT**Blanka Klímová, Petra Marešová**

Early decision-making process about the development of a new product is essential for any company in order to gain relevant financial returns and thus prosper. Therefore, managers need to have at their disposal appropriate assessment tools which assist them in their decisions about the development of the new product and guarantee that their product will generate a desirable profit. The purpose of this review focuses on the exploration of the methodology, commonly used in the economic evaluation as part of health technology assessment for medical devices. On the basis of the selected original studies, the authors summarize the main methods used in the decision-making processes about the development of new medical devices and discuss their benefits and limitations. The methods employed in this study include a method of literature search in the databases Web of Science, MEDLINE, and Embase, and a method of comparison and evaluation of the results. The findings of this study indicate that the most preferred methods used in the economic evaluations of medical device development are cost-utility analysis and cost-effectiveness analysis. In addition, the Headroom Method is recommended to be used in the early assessment of the medical device development since it uses broader estimates of potential by determining the maximum reimbursable price of the new device. Selection of each method then depends on the research question, the condition of interest, and the availability of data on outcomes. There is an urgent need to conduct the early assessment of the medical device development in order to avoid negatively high costs and prevent a failure rate at each stage of the development process.

Key Words: *Economic evaluation, methodology, health technology assessment, review.*

JEL Classification: *I15, M10.*

DOI: *10.15240/tul/001/2018-1-008*